



**ACHIEVE MASS
PRODUCTION
WHILE REDUCING SCRAP
RATES
AND OPTIMIZING
EFFICIENCY AND SAFETY**

Honeywell

HONEYWELL OVERVIEW

NASDAQ: **HON** | ~825 sites | ~103,000 employees | **Charlotte, NC** headquarters | **Fortune 100**

Aerospace



Our products are used on virtually every commercial and defense aircraft platform worldwide

Building Technologies



Our products, software, and technologies are in more than 10 million buildings worldwide

Performance Materials and Technologies



We develop advanced materials, process technologies, automation solutions, and industrial software

Safety and Productivity Solutions



We improve enterprise performance and worker safety and productivity

Honeywell Connected Enterprise

We accelerate our customers' digital transformation with software and Industrial Internet of Things (IIoT) solutions via the Enterprise Performance Management offering, Honeywell Forge. HCE's focus is software development, from the gateway to end-user applications, bringing scale and capability across all of Honeywell.

Shaping the Future Across Industries

Sustainability | Integrated Cell Manufacturing for Gigafactory

Cybersecurity & Data Integrity



Battery Chemicals

- Fluorine and Fluorine derivative & inorganic specialty chemicals



Mixing

Autonomous Receiving & Batch Operations

- Experion Batch



Clean Rooms

- Contamination control
- Personnel access and tracking

WHY HONEYWELL & BENEFITS

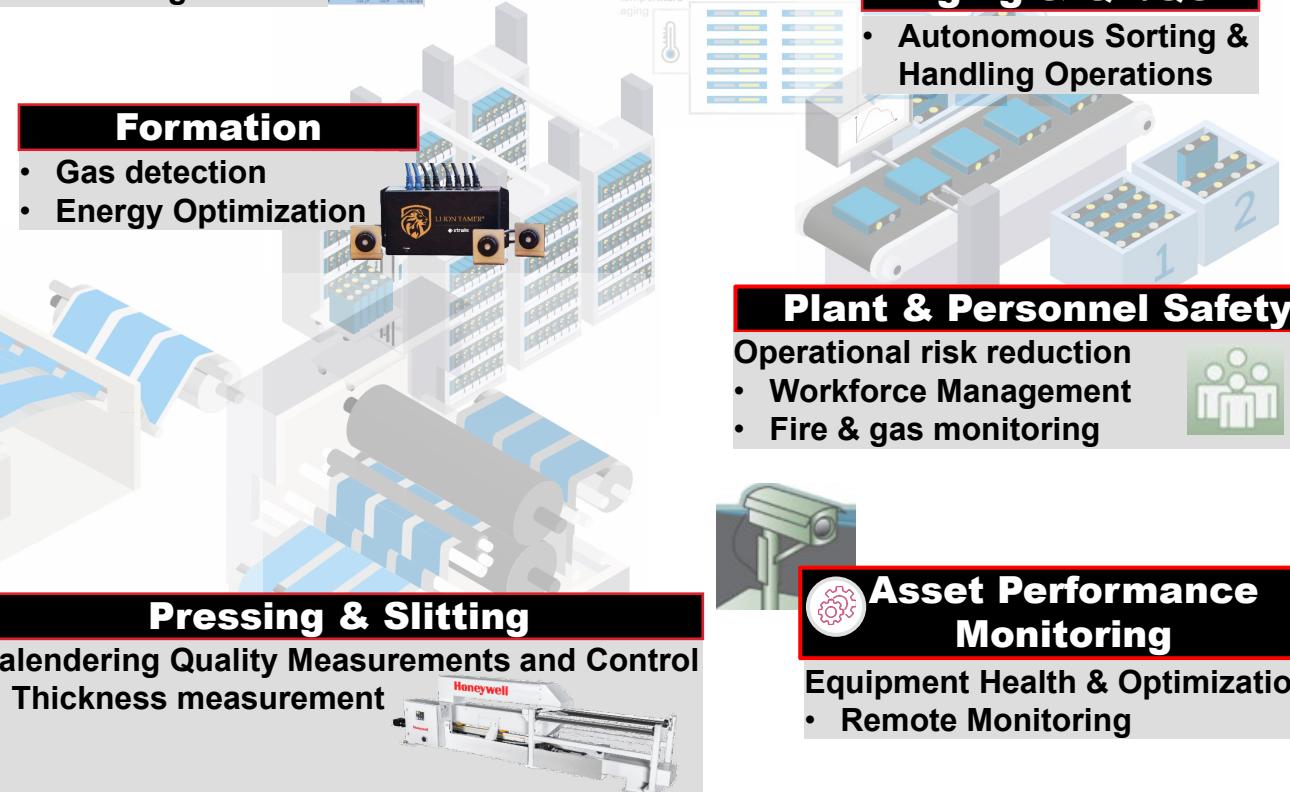
- 1 Scalable, repeatable solution to accelerate from Pilot Line to Mass Production
- 2 Improved cell performance and uniformity to meet increasing demands of EV OEMs



MES

Synchronized plant data

- Traceability
- Deviation Management



- 3 Integrated quality measurements and controls to reduce scrap, improve yields and minimize carbon footprint in production
- 4 Operate as a single factory and eliminate data silos for end-to-end traceability and enable production optimization



Forward Looking Statements

This presentation contains certain statements that may be deemed "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. All statements, other than statements of historical fact, that address activities, events or developments that we or our management intends, expects, projects, believes or anticipates will or may occur in the future are forward-looking statements. Such statements are based upon certain assumptions and assessments made by our management in light of their experience and their perception of historical trends, current economic and industry conditions, expected future developments and other factors they believe to be appropriate. The forward-looking statements included in this presentation are also subject to a number of material risks and uncertainties, including but not limited to economic, competitive, governmental, technological, and COVID-19 public health factors affecting our operations, markets, products, services and prices. Such forward-looking statements are not guarantees of future performance, and actual results, and other developments, including the potential impact of the COVID-19 pandemic, and business decisions may differ from those envisaged by such forward-looking statements. Any forward-looking plans described herein are not final and may be modified or abandoned at any time. We identify the principal risks and uncertainties that affect our performance in our Form 10-K and other filings with the Securities and Exchange Commission.