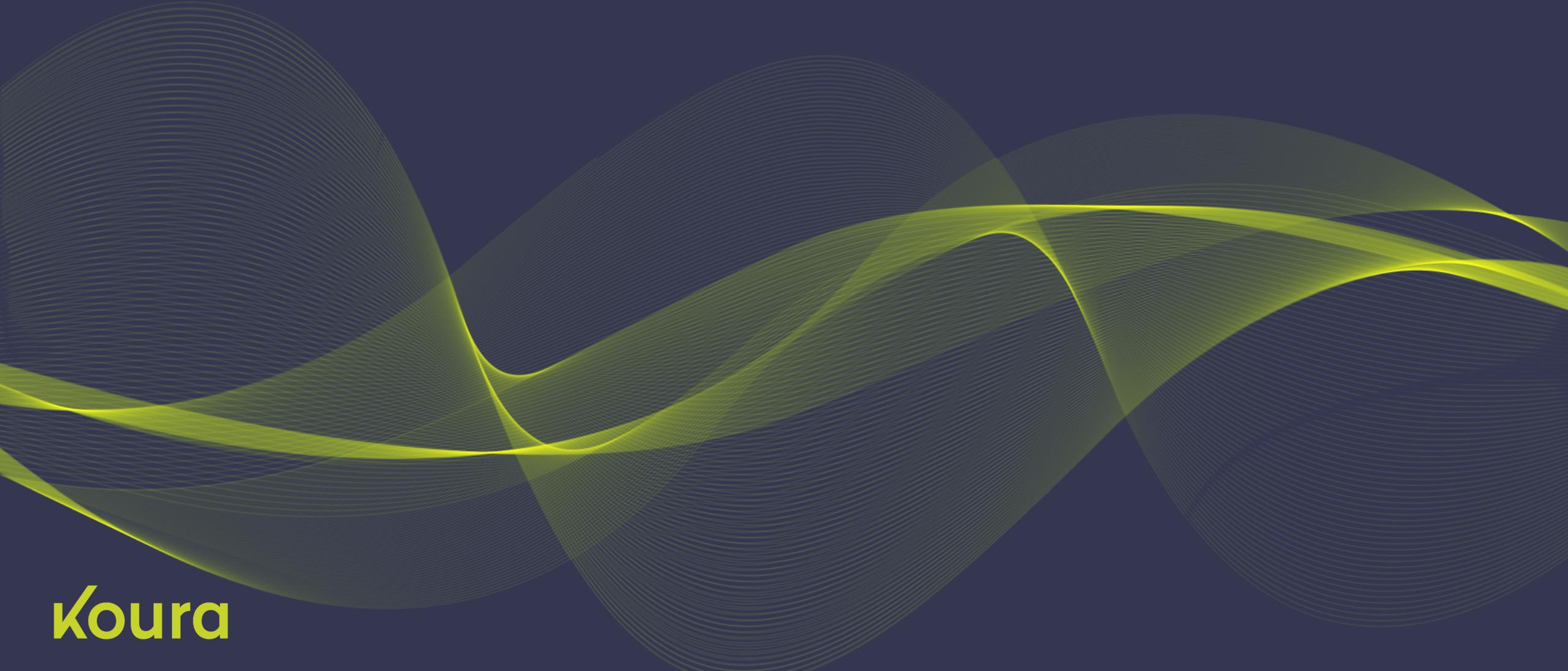


Koura Introduction at NAATBatt 2022

The background of the slide features a complex, abstract graphic design. It consists of several overlapping, wavy lines in a light lime green color. These lines are set against a dark, solid blue-grey background. The lines are thin and have a slightly irregular, organic feel to their curvature, creating a sense of depth and movement across the slide.

Koura



We are a community of companies bound by a shared purpose

Advance Life Around the World

Operation in 41 countries

Commercial activities in more than 110 countries

Focused on delivering outstanding results:

Net Revenues
\$6.4 billion

EBITDA
\$1.3 billion

Consolidated Net Income
\$319 million

We are a leading provider of products and services across multiple sectors

Building & Infrastructure

Data Communication

Precision Agriculture

Polymer Solutions

Fluor

Our brands are well-positioned in their markets



A global company with global impact



Canada | Mexico | USA | UK | Europe | Japan | Asia | Brazil

Koura

≥1,600
Employees

2
Mines

1
AlF₃ Site

2
HF Sites

5
Refrigerant
Gas Sites

3
Innovation
Sites

Koura capabilities

Core strengths

- Koura supplies 15-20% of the world's fluorine from our mine in Las Cuevas
- We have an **industry-leading position in acidspars, metspar, HF and AlF₃**, given upstream integration and scale
- Koura is a worldwide **leader in medical propellants**
- **Leading supplier of refrigerants** to automotive air conditioning and other market sectors

Leveraging strengths to win



World's largest Fluorspar mineral body with decades of proven reserves



Produce a significant volume of world's propellants for metered dose inhalers



Global scale, fully integrated HF and AlF₃ plant in Matamoros, MX



Leading technology for medical, refrigeration and energy storage



Leading HF producer in North America



Supplier of AlF₃ to major aluminum producers

Minerals Chemicals Products



Metspar



Acidspar



HF



AlF₃



R-134a / blends



Medical

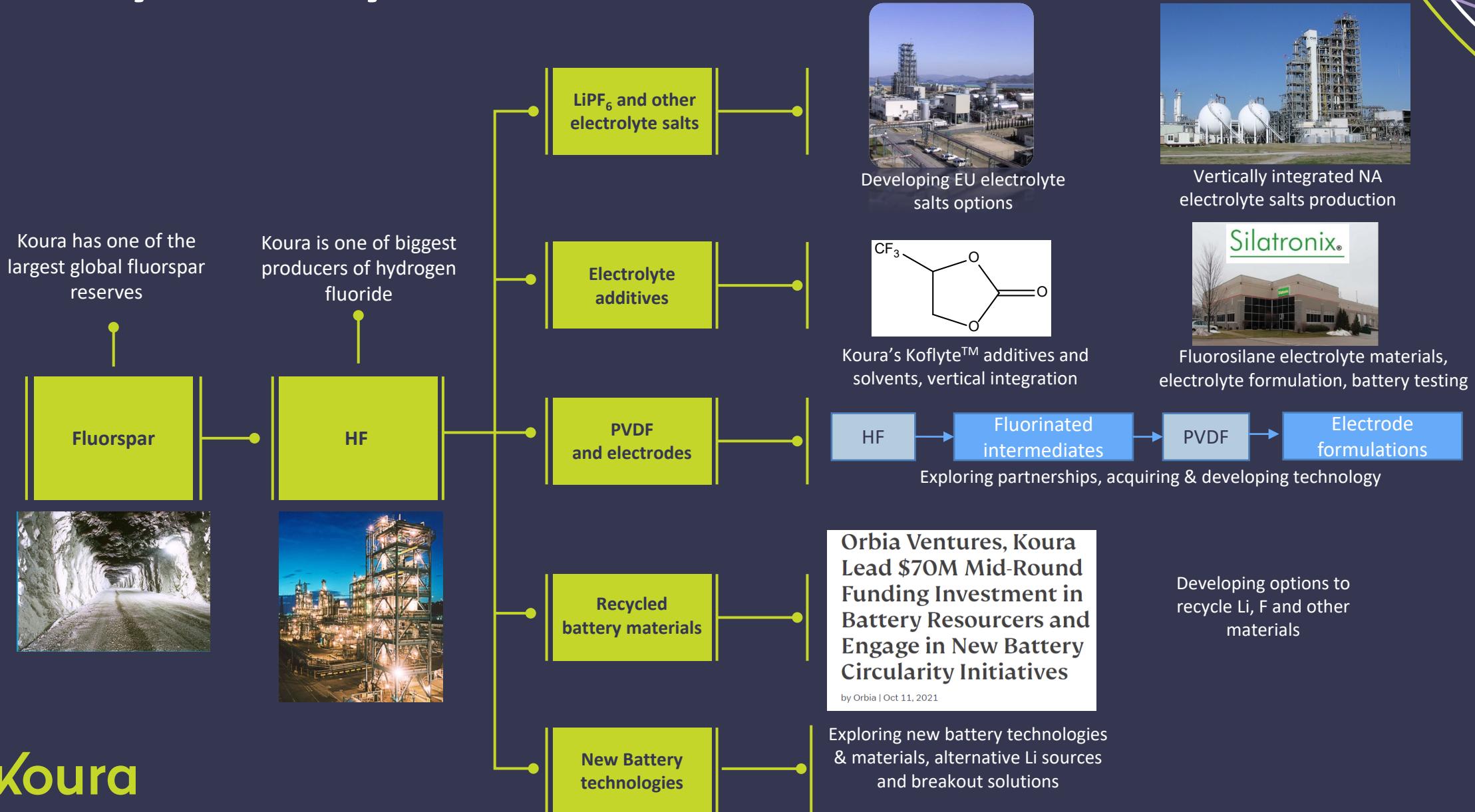


Low GWP refrigerants



Battery materials

Koura is uniquely suited to supply fluorinated materials to battery industry



Koura

Thank you for your time!