EMBRACING THE NEW NORMAL

2021 ANNUAL REPORT

JOWCOUNTRY LOCAL FIRST



Grace Received, Grace Given

DEAR FRIENDS,

As an incoming Executive Director riding on the shoulders of a small (like me) but mighty founder, I have the opportunity to take pride in the work of an organization I lead, but have not built. I take pride in the strength of a powerful, passionate team I have had only a small hand in bringing together. I take pride in a community I have lived in but feel I am only now discovering.

This community, though... this community is outstanding. You – our local businesses, shoppers, donors, supporters – you are the beating heart. Your passion for the Lowcountry powers a mutually reinforcing loop of community wellbeing, economic equity, opportunity, and connectedness. You are here for us, and you are here for each other.

At the end of 2021, we put out a call. We asked those of you who had recovered, or were well on your way, to support those who were still struggling. We asked you to give GRACE, to cover the costs that would allow us to bring lapsed members back into the fold. And you did. You gave generously. You answered the call.

As a result of your community-minded generosity, our membership is now more than 500 strong - just about the biggest we've ever been. As always, we exist to champion and support you, to listen and to amplify your voices, and this year, we plan to be louder than ever.

The past two years have been challenging, but they have made us wiser. Together we are learning to be more flexible and more comfortable in the discomfort of not knowing or being able to predict or have enough. As a community, we are finding the bright spots in this discomfort.

We will continue to remind ourselves and each other to give GRACE - to our servers, to our coworkers, to our business partners and providers. As we move through and hopefully out of this pandemic together, we continue to see that the more we are connected as a community of businesses, the better off all of us we will be. Lowcountry Local First is here for that, and we are so grateful that you are too.

Locally yours,

Jacquie Berger,

Executive Director, Lowcountry Local First



JOWCOUNTRY LOCAL FIRST

OUR APPROACH

Lowcountry Local First is a 501(c)3 nonprofit cultivating an economy anchored in local ownership, because local-independent businesses are the cornerstone of our culture, economy and character.

WHO WE WORK WITH

We work with a diverse range of partners from the private, nonprofit and public sectors.

- Local-independent businesses
- Policymakers and elected officials
- Local, state, and national nonprofit and governmental partners
- Donors and funders who share our values

WHAT WE DO

Our programs implement a new model of local economic development - integrating advocacy, education and training, and relationshipbuilding toward a more equitable, diversified economy.

WHY WE'RE DIFFERENT

We develop innovative models for sustainable and inclusive local economies. Our work leverages our understanding of more than 500 local-independent business members with more than 12,000 employees across the region. Our work is informed by a staff and board with expertise and on-the-ground experience in local-economy building, equitable entrepreneurship support and advocacy that levels the playing field.

A GRACE-FILLED NEW NORMAL

The pandemic that hit the world in 2020 continued to ebb and flow and wreak havoc on the local business community throughout 2021. Compounded by logistical delays, rising cost of goods and labor shortages, many who had hoped to have recovered and returned to normal spending habits could not.

Our end-of-year campaign raised more than \$51,000 to create a new Grace Fund which allowed us to reactivate memberships at no cost to the many businesses that had lapsed during the height of the pandemic and were not yet able to comfortably recommit to that annual expense.

This fund, so generously supported by those ready and willing to help create a rising tide, welcomed back 200 members into the local movement, enabling those businesses to continue to benefit from the network of peers, conscious consumers and direct support made available to them.

"We are still underwater financially from 2020 and this gives us some needed air. Thank you."

> - LowCountry Studios, Owner





"I was one those businesses that had to say "no" to renewing my membership in 2020. But now, I want to back pay and pay it forward by paying for two other businesses' memberships so that they can come back into the fold."

Patrick Wolfe,
 Gold Creations

View the Gift Grace video



CHAMPIONING THE LOCAL MOVEMENT

We educate the general public on why it's important to choose local and influence them to do so. In 2021, this included:

2021 EAT LOCAL SEASON: EAT LOCAL, BE KIND

Eat Local Season carried a theme of kindness as the food and beverage community battled staffing shortages and impatient customers. A broad grassroots marketing campaign encouraged an awareness and understanding of the issues facing our beloved local businesses and drove support their way.

- **160+** individuals signed the pledge to shift \$10+/week to local food sources throughout the month of May.
- **3K+** individuals utilized the digital guide on <u>EatLocalSeason.com</u> throughout May-June.
- **500+** attendees enjoyed live music, local food and drinks at The Bend for our 13th annual Chef's Potluck fundraiser event, reformatted to be safe for the ongoing COVID-19 conditions. The event featured 9 local chefs, 6 local beverage producers and 2 local bands.

2021 BUY LOCAL SEASON: BUY LOCAL, FEEL GOOD

Buy Local Season carried a theme of good vibes as we reminded consumers just how good it feels to support locals with our holiday spending. Digital and in-person tactics were utilized to drive community awareness and action around the importance of buying local.

- 5 "BUY LOCAL, FEEL GOOD FESTS" were hosted all across the Lowcountry, with 72 businesses engaging in the promotion and 30 raffle prizes awarded to local shoppers who provided receipts proving local purchases.
- \$20K WAS SHIFTED to local businesses in Nov-Dec through the Buy Local Pledge.
- 18 LOCAL MAKERS MARKETS promoted through the website and social media.



USING OUR LOUD, COLLECTIVE VOICE FOR GOOD

We work with our elected officials, decision-makers and opinion leaders to foster a better environment for creating and sustaining local businesses. In 2021, this work included:

- Championing proven local policy strategies to support local businesses, including: zoning tools that restrict chain businesses; removing parking minimums; expanding outdoor dining; creating seats at the table for racial economic empowerment; and increasing access to financial capital.
- Partnering with Small Business Rising, a coalition of independent businesses
 and small business organizations to tell the stories of independent businesses
 impacted by corporate monopolies like Amazon and the impacts of
 concentrated market power on small businesses, as well as advance legislation
 to level the playing field.
- Connecting the local business community to resources to help navigate the
 ongoing Covid-19 pandemic, including federal, state, and private sector relief
 programs, as well as opportunities to speak up and out on the need for more
 relief, such as replenishing the Restaurant Revitalization Fund program.



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CULTIVATING THE RELATIONSHIP ECONOMY

We deliver resources, programming, networking, mentorship and more to local businesses of all shapes and sizes. In 2021, this work included:

- We safely welcomed back our in-person, monthly Local Socials starting in May 2021, HOSTING 6 throughout the year in various locations. These networking opportunities provided members the opportunity to introduce themselves to their peers and start to build valuable relationships.
- We officially reopened <u>Local Works Coworking Space</u> in January 2021 with a
 well-attended ribbon cutting ceremony. Local Works serves as an affordable, flexible space for entrepreneurs, creatives and teams to operate in a collaborative,
 inspiring environment. The new location in the Lumberyard development on the
 upper peninsula greatly increased its square footage from the original location
 and provides ample private office space in addition to the open coworking desks.
 We served **52 COWORKING MEMBERS** and hosted **136 GUESTS** in the space
 throughout 2021.
- We launched a new podcast in May 2021, "Small Talks, Big Ideas with Steve," featuring informative conversations with our members, supporters and community leaders. It was converted to a live, biweekly radio show on WOHM 96.3FM, a local nonprofit radio station based in downtown Charleston, which then feeds into the podcast after its original broadcast. 10 PODCAST EPISODES were released in 2021 and each live episode on WOHM 96.3FM has a potential signal reach of more than 100k regional listeners.





EQUIPPING ENTREPRENEURS WITH KNOWLEDGE, SOCIAL AND FINANCIAL CAPITAL

The <u>Community Business Academy</u> (CBA) continued to grow by leaps and bounds as the core introductory program of the Good Enterprises Initiative that launched in 2019, graduating 128 total participants by the end of 2021.

At the end of 2020, two of our CBA program graduates (both native Spanish speakers) were trained to serve as instructors. In both the Spring and the Fall of 2021, we offered the <u>Academy in Spanish</u>, making Lowcountry Local First the only organization in the region offering this service to the local Hispanic community.

A snapshot of 2021's Community Business Academy Graduates:

59 Graduates Across 6 Cohorts:

- 38 out of 59 participants were in business, making sales upon entering the program
- 10 different countries represented across the cohorts
- 11 males and 48 females
- 29 Hispanics or Latinos, 25 African Americans, 5 Caucasians

SPRING SPOTLIGHT

Frances and her daughter Miranda graduated the program together in the Spring of 2021 and are working with their family to launch *Rollen's Raw Grains*, producing Carolina Gold Rice.



FALL SPOTLIGHT

Lauris, a Fall 2021 graduate, was able to acquire a business loan from our partners at the Climb Fund to help expand her Mount Pleasantbased business, *Hair by Lauris*.





EQUIPPING ENTREPRENEURS WITH KNOWLEDGE, SOCIAL AND FINANCIAL CAPITAL

Community Business Academy graduates are encouraged to work one-onone with a coach to set objectives, create a plan, and take meaningful steps towards accomplishing their goals and moving their business forward.

A snapshot of 2021 **Business Acceleration Services**' impacts:

- 64 PARTICIPANTS were provided mentorship, accountability and ongoing educational opportunities
- 20 EXPERT COACHES offered their expertise
- 4 INDUSTRY SMALL GROUPS were hosted for alumni to stay connected with peers
- 4 WEBINARS AND 4 WORKSHOPS were hosted in English and Spanish, with topics ranging from banking and licensing to pricing and social media.
- 400+ utilizations of the online Alumni Resource Center

"The Good Enterprises program is critical to Lowcountry Local First's mission to provide the necessary skills and resources to help local entrepreneurs define, accomplish, and exceed their objectives and ambitions. I am extremely grateful for the opportunity to contribute to the purpose and serve the entrepreneurs in our community."

- Sharon McGhee, HR Cares Rx, Good Enterprises Coach



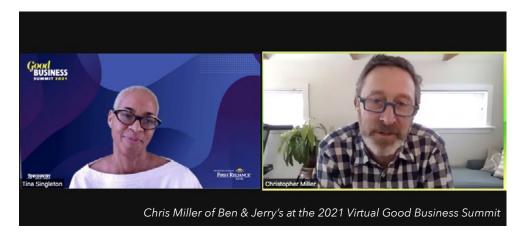


EMPOWERING BUSINESSES TO DO WELL AND DO GOOD

Due to the ongoing COVID-19 pandemic, LLF held its first ever *virtual* <u>Good Business</u> <u>Summit</u> presented by First Reliance Bank, spanning two mornings in February 2021. 35 presenters and more than 230 attendees made the virtual Summit inspiring and actionable.

- YOU REALLY LOVED THE SUMMIT SESSIONS: Sparking Social Justice with Chris Miller of Ben & Jerry's and True Confessions with Andy Shallal of Busboys & Poets
- YOU SAID IT BEST: "We allowed our entire team to take part in the event and
 we had a round table discussion around the content following the summit.
 From that, we are excited to dive into some of the concepts around narrowing
 into our core values to help continue to spread our messaging around
 supporting diversity, equity and inclusion and combating racial injustice."
 2021 attendee, as shared in post-event survey

Prior to and following the virtual Summit, we hosted virtual Good Business Webinars for our members, such as "Crisis-Proofing Your HR Policies." When it was safe to do so, in-person workshops continued to funnel expert knowledge to our members, with topics ranging from accessing capital to recruiting and retaining employees.



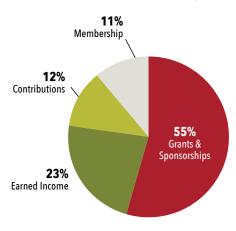


2021

FINANCIALS

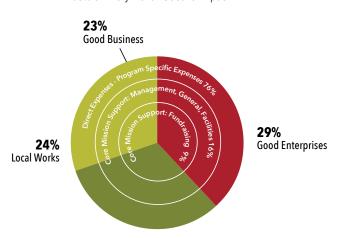
Lowcountry Local First is committed to financial transparency and accountability in appropriately stewarding our supporters' dollars to further our mission. For more information, please contact jacquie@lowcountrylocalfirst.org.

2021 REVENUE \$992,612



2021 EXPENSES \$1,066,912

100% of Every Dollar Goes to Impact



Information provided is unaudited. 2021 financial audit will be completed mid-year in 2022.



2021

SUPPORTERS

We extend gratitude to the following 2021 donors who catapulted our work from ideas to action through their financial support.

\$20,000+

U.S. Economic Development Administration

Kathryn Salmanowitz

Pathfinder Foundation

SC Department of Commerce

Sisters of Charity Foundation of SC

Truist Foundation

\$10,000+

Charleston County Economic Development

Corrie and Andy Gladstein

Dave Dawson

Greystar

Singing for Change

Wells Fargo

\$5,000 TO \$9,999

Daniel Island Community Foundation

Patrick Family Foundation

South State Bank

TD Charitable Foundation

\$2,500 TO \$4,999

Adam Nevill

Charles McLendon

Melonie Hammond-Trace

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Ruth's House Event Rentals

& Design

Sarah's Dumps LLC

\$1,000 TO \$2,499

Charles Andrew McCarthy

Charles McLendon

Charlotte Caldwell

Frank Haygood

Jacquie Berger

Jamee and Jim Haley

Jeff Plotner

Jessica Slaughter

Justin Ferira

Nicole Root

SC Ports Authority

Southern Imagination

Foundation

Terri Herubin

The Agricultural Society of

S.C.

\$500 TO \$999

Addlestone International

Corp

Christy Allen

David Sluter

Erik Glaser

Grassroots Wine

Hook, LLC

Jennifer Murray

NICO Oysters + Seafood

Pat Sullivan

Patrick Wolfe

Susan Pearlstine

Ted's Butcherblock

Tideline CPA Group LLC



2021

HIGH LEVEL MEMBERS

CATALYST

Estelle Colored

Glass Grevstar

Motley Rice LLC

All Good Industries -Taco Boy & Wiki Wiki

Sandbar

First Reliance Bank Sonitrol Security

Systems

The Indigo Road

HLA, Inc.

Limehouse Produce

Ruth's House Event Rentals

& Design

REV Federal Credit

Union

Grassroots Wine

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Charleston Music

Hall

CHAMPION

RCB Development

Lava Salon Brackish

Bridge Commercial

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Commission

South Carolina

Stingrays

Cru Catering Lennon Construction

Company Cru Cafe

The Beach

Company Carnes Crossroads

Verde

Taco Boy

Croghan's Jewel Box

David Thompson Architect,

LLC

FIG Restaurant

Wills Massalon & Allen

LLC

Dockery's

The Agricultural Society of

S.C.

CT Lowndes and

Company

Home Telecom

Iola Modern

Rhodes Boutique The Urban Electric

Company

Wonder Works

The Ordinary

Digital-Ignite

Holy City Brewing

The Ordinary

The Urban Electric Company

Verde

Wills Massalon & Allen LLC

Wonder Works

2021

OUR TEAM

Thank you to our 2021 Board of Directors and staff for their leadership and support.

2021 BOARD OF DIRECTORS

Terri Herubin - Chair Nicki Root - Past Chair David Bennett - Vice Chair Melonie Hammond-Trace -

Treasurer

Jessica Slaughter - Secretary Kerri Chisolm

Justin Ferira Stephanie Hall Andy McCarthy Charles McLendon Katherine Perrin Jeff Plotner

2021 STAFF

Jordan Amaker Maud Bentley Jacquie Berger CT Burton

Lydia Dodd Steve Fletcher Lauren Gellatly Erika Grimes

Raquel Padgett Jocelyn Patterson Barbie Schreiner Kaylee Schuh



Looking ahead to 2022

Whether it's a pandemic, hurricane or economic downturns, the world will always throw curveballs and new challenges toward the local-independent business community. It's our unique duty and our great pleasure to be the nimble, ready-to-evolve organization always there to help lead, advocate and support along the way. We take great pride in being an organization that continues to identify needs and gaps in our local economic landscape and find innovative and inclusive solutions. We have no doubt that 2022 will bring more of these challenges and give us the opportunity to provide more of these creative solutions.

Most notably we feel optimistic about the following:

- Amplifying our public awareness campaigns to ensure they continue to have the greatest impact and reach possible for our members' benefit.
- Continuing to safely gather with our members and supporters in person, bringing back the preferred formats for our two annual signature events, the Good Business Summit and Chef's Potluck.
- Expanding our Good Enterprises Initiative to provide entrepreneur training and support to the communities that need it the most in Goose Creek and Bluffton.
- Introducing the Credit to Capital Program to our Good Enterprises
 Initiative participants who are ready to rebuild or repair their credit or
 learn how to access the funds needed to launch or grow their business.
- Working alongside our elected officials to ensure the unique needs of our local economy remain forefront.
- Introducing new partnerships and programming to the Local Works Coworking Space.



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LOWCOUNTRYLOCALFIRST.ORG

MAKE AN IMPACT ON THE STATE OF LOCAL:



business and engage in the programming Join the movement as a member and advocacy efforts:

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LOWCOUNTRYLOCALFIRST.ORG/DONATE Support and grow the movement with your dollars:



moving forward. Sign up for the e-newslet-Stay informed and keep the conversation ter by scanning this code with your smart phone's camera

