

# **Commercial Development Scorecard for Local Business Inclusion**

#### What?

A scorecard or rubric designed to engage commercial developers in creating spaces scaled, priced and marketed for local businesses. This tool evaluates a variety of factors related to affordability, accessibility, sustainability, and community impact.

### Why?

The purpose is to guide and motivate developers toward creating inclusive, locally focused developments; to encourage developers to see local businesses not just as tenants but as integral parts of a vibrant, sustainable community that adds long-term value to their projects.

This scorecard would help municipalities assess proposals based on their local business support and create a clear framework for evaluating projects. Developers should receive city or county incentives based on achieving high scores, ensuring that their developments meet community and economic goals.

#### RUBRIC

#### 1. Affordability of Lease/Rent for Local Businesses (0-15 points)

- 15 points: Lease rates are at or below market rate for similar properties in the area, with discounts or tiered rates available for local businesses.
- 10 points: Lease rates are at market rate with flexible terms (e.g., graduated rents, first six months free, or cap on annual rent increases).
- 5 points: Lease rates are slightly above market, but with flexible lease agreements or subletting options to local tenants.
  - 0 points: Lease rates are significantly above market without any support for local businesses.

## 2. Percentage of Space Dedicated to Local Businesses (0-15 points)

- 15 points: Over 50% of the development's commercial space is designated for local businesses.
  - 10 points: Between 30% and 50% of the commercial space is reserved for local tenants.
  - 5 points: 15-30% of the space is dedicated to local businesses.
  - 0 points: Less than 15% of the commercial space is allocated for local tenants.

## 3. Flexible Leasing Terms (0-10 points)

- 10 points: Developer offers lease structures that accommodate small or local businesses, including short-term leases, shared spaces, or co-working arrangements. (need to get more specific)
- 5 points: Some flexibility in leasing terms (e.g., reduced deposit or customizable lease periods).
  - 0 points: Standard, rigid lease agreements with no flexibility for smaller, local businesses.

# 4. Space Design Suitability for Local Businesses (0-10 points)

- 10 points: Development includes a variety of small-scale, modular units suitable for local businesses (e.g., pop-up spaces, small retail fronts, shared-use kitchens).
- 5 points: Space design includes medium-sized units suitable for both local businesses and larger tenants but may not cater directly to small-scale local businesses.
- 0 points: Spaces are primarily designed for large, national chains with no modifications for smaller, local tenants.

### 5. Accessibility and Visibility for Local Businesses (0-10 points)

- 10 points: High-visibility spaces with easy access for pedestrian traffic and public transportation, with signage opportunities for local businesses.
  - 5 points: Good visibility, but limited access to public transportation or foot traffic.
- 0 points: Poor visibility or access, with no special efforts to make local businesses more prominent.

### 6. Integration with the Local Community (0-10 points)

- 10 points: Developer actively engages with community stakeholders, such as business improvement districts, local business associations, or neighborhood groups, in planning.
  - 5 points: Some outreach to community groups but limited or no formal collaboration.
  - 0 points: No community engagement during the planning or execution phases.

### 7. Contribution to Local Workforce Development (0-10 points)

- 10 points: Development includes plans to hire locally, offering job training or partnerships with local workforce development programs.
  - 5 points: Some commitment to local hiring but no formal partnerships or programs.
  - 0 points: No emphasis on hiring from the local workforce.

### 8. Sustainability and Green Business Practices (0-10 points)

- 10 points: Developer incorporates sustainable building practices and actively promotes green businesses (e.g., energy-efficient systems, zero-waste retail operations, stormwater management).
- 5 points: Some sustainable elements in the development, but no focus on supporting local businesses with green practices.
  - 0 points: No emphasis on sustainability or eco-friendly practices.

#### 9. Incentives for Business Development and Growth (0-5 points)

- 5 points: Developer provides direct financial incentives (e.g., grants, funding for storefront improvements) to help local businesses grow within the development.
- 3 points: Developer offers non-financial incentives (e.g., shared marketing, workshops) to support local businesses.
  - 0 points: No support or incentives for business growth.

# 10. Long-Term Commitment to Local Business Tenants (0-5 points)

- 5 points: Developer has a long-term strategy (e.g., fixed rent escalations, multi-year commitment) to retain local businesses.
- 3 points: Medium-term commitment, but not fully supportive of long-term local business stability.

- 0 points: No specific long-term strategy to keep local tenants in place.

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#### **Total Possible Points: 100**

# Scoring Guidelines:

- 90-100 points: **Excellent.** The development significantly prioritizes local businesses, with both affordability and community engagement in mind.
- 70-89 points: **Good**. The development incorporates local businesses, but with some room for improvement in pricing or design flexibility.
- 50-69 points: **Fair.** There is some consideration for local businesses, but the development primarily focuses on larger tenants or lacks meaningful incentives.
- Below 50 points: **Poor.** The development shows little or no effort to support local businesses.

