**Marlon Brown - Position Statement**

CLEAR is a tremendous professional resource which has enhanced my knowledge and understanding of regulatory practice. I value this organization, and as such, I have continuously sought out ways to give back and contribute. This has included serving on several committees, presenting at events, and mentoring other leaders. Most recently, I had the opportunity to participate in the workgroup that helped develop CLEAR’s 2025-2027 Strategic Plan. As we discussed the goals of building a global community, developing expertise, facilitating exchange, and providing educational opportunities for members, I realized that I desire to be even more involved in this meaningful work. That is why I am excited to offer myself as a candidate for the CLEAR Board of Directors.

I am committed to collaborating with the leadership, membership, and staff of CLEAR to invest in the future of our organization. I have a deep passion for public service and pursuing regulatory excellence, which are at the heart of CLEAR’s mission. I believe that my background and experiences in state and local government, higher education, and nonprofit governance will enable me to make meaningful contributions to the board. More specifically, I have an interest in helping to expand CLEAR’s educational resources, develop partnerships with other professional organizations, and continue promoting equity and inclusion as a core value of our work.

I humbly ask for your vote to serve as a member of the CLEAR Board of Directors. By working together, we will ensure that CLEAR remains the premier organization within the regulatory community.