
Adam Slater

Candidate for the CLEAR Board of Directors | 2026-2028

Chief Executive Officer, AELERT

adam.slater@sa.gov.au +61484705057

Canberra, Australian Capital Territory | Visiting Fellow, [RegNet](#) & Adjunct Fellow at [UNSW Law and Justice](#).

Why I am standing for the CLEAR Board

I am leading AELERT to fully establish as the professional standards body for environmental regulatory practitioners across Australasia, and give environmental regulators same professional infrastructure that other occupational regulators have.

CLEAR is the international body leading exactly that work. I am standing for the CLEAR Board because the work CLEAR does for professional regulation is the work I am dedicating my career to - and because I believe AELERT's Australasian environmental regulatory community and CLEAR's international membership can make each other stronger.

Who I am

I am the Chief Executive Officer of AELERT. We are a professional network of approximately 100 member agencies and 3,000 practitioners across Australia, NZ and the Pacific – and have significant international connections. I have spent my career across regulation, environmental policy, impact analysis, regulatory capability development, and academic research.

Before AELERT I spent several years at the intersection of regulatory practice and professional development. I directed the Professional Regulator program at ANU, designed and delivered capability building programs for regulatory practitioners across the New Zealand public service, and served as an Advisor at the New Zealand Ministry for Regulation where I led the development of regulatory data and insights programs, impact analysis compliance functions and custom capability initiatives across government.

I have completed a PhD in Fisheries Management and Regulation from AUT as well as the AICD Company Directors Course, and hold a Visiting Fellowship at RegNet and an Adjunct Fellowship at UNSW Law & Justice. My academic work sits at the intersection of ecosystem-based fisheries management, regulatory design, and co-governance with indigenous and local communities.

What I bring to the CLEAR Board

Expert knowledge of regulation as a profession

I have spent the past decade working on the professionalisation of regulation as a discipline. At AELERT I am building a substantial regulatory capability suite - a modular accreditation product for regulatory practitioners with VET pathways and a university articulation through our university partnerships. I am also developing the AELERT Emerging Regulators Cohort and an international exchange program connecting Australasian practitioners with counterparts in China, Singapore, the UK, Canada and the United States. I understand what it takes to build professional standards, deliver capability development at scale, and sustain a practitioner community across jurisdictions.

Governance of membership organisations

AELERT is itself a professional membership organisation - a network of regulatory agencies governed by a National Council of agency heads and undergoing a governance transition to reflect our professional standards context. I have first-hand experience of the governance challenges that CLEAR board members are asked to understand and uphold.

International regulatory networks

AELERT is internationally connected through INECE, IMPEL, AECEN, EANECE, and a growing number of bilateral relationships with bodies including the Office for Environmental Protection in the UK, the Singapore Civil Service College, and the Institute for Regulation. I am actively developing a 2027 international program connecting Australasian environmental regulators with counterparts in the China, UK, Canada, Singapore, and the United States. Bringing the Australasian and Asia-Pacific perspective to CLEAR's board would extend the board's geographic reach into a region that is underrepresented in international professional regulation networks. I also have connections with the medical community in Canberra, and their governance representatives.

Emerging issues in professional regulation

CLEAR's own 2026 environmental scan identified AI in testing and fraud prevention as a top emerging issue for professional and occupational regulators. AELERT is running a masterclass series with the leading US expert on AI governance and soft law, co-producing practitioner outputs with international research partners. and developing an AI regulatory governance forum in partnership with RMIT Law. I would bring a practitioner-grounded perspective on AI governance to the CLEAR board at exactly the moment the issue is becoming urgent for professional regulators across North America and internationally.

Commitment to CLEAR

I am aware that CLEAR board members are expected to attend at least two in-person meetings per year in North American locations, participate in monthly video conference meetings, and contribute to committee and strategic work between meetings. I would be willing and able to meet these commitments. My international program is looking to have participation commitments in North America and the UK, and I would expect board participation to strengthen rather than compete with that work.

I would bring to the CLEAR board both Australian and New Zealand perspectives, a deep understanding of what practitioner community looks like when it works, and a genuine commitment to CLEAR's mission of excellence in regulation and public protection.