Credit Risk Management Focus on Commercial Real Estate Portfolios

- David Whorl, EVP, Chief Credit Officer, HCN Bank
- Jeff A'ana, SVP, Director of Originations, Investment Real Estate, United Business Bank
- Justin Eichman, Head Appraiser, AEI Consultants

Concentration levels, quality, and performance of CRE portfolios within California's banking sector, providing insights into the current state and trends.

The strategies for maintaining a healthy balance between profitability and risk in banking operations, crucial for sustainable growth and stability.

Latest emerging issues in the sector and how we should adjust our underwriting criteria.

Analysis of the current market capitalization rates, exploring their implications for the banking and real estate sectors and how these rates influence strategic decision-making.



"Morgan Stanley analysts think commercial real estate is heading for something 'worse than in the Great Financial Crisis" - here's what Golman Sachs and UBS have to say..." - Yahoo Finance

"Investors Are Bearish This Year: DLA Piper" - CommercialSearch

"The Commercial Real Estate Dumpster Fire Burns On" - Nasdaq

"JPMorgan Asset Management chief warns on commercial real estate risks" - Financial Times

"Bear Market Persists For Commercial Real Estate Stocks" - Seeking Alpha

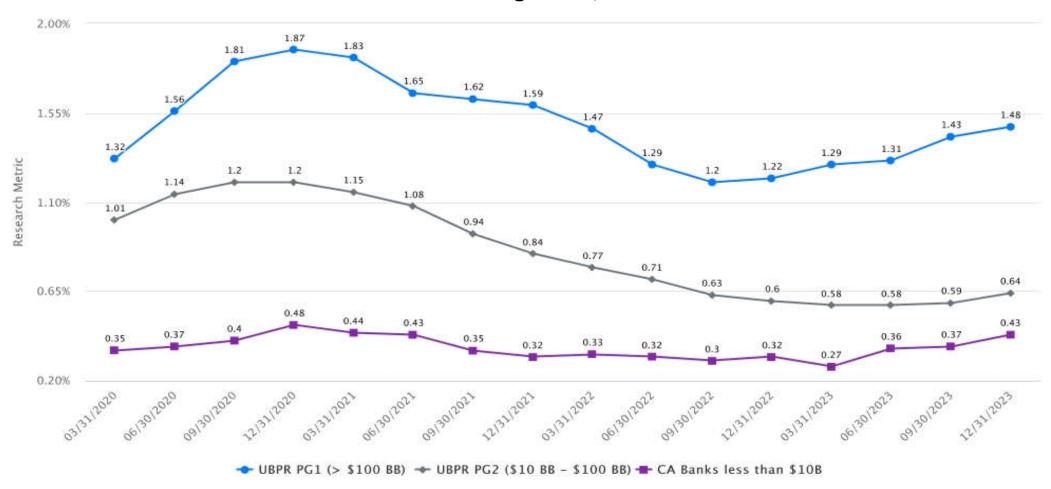
"Why commercial real estate concerns haven't subsided for banks just yet ..." - ING

CRE Leaders Blame Bearish Outlook On Interest Rate Hikes" - Law360

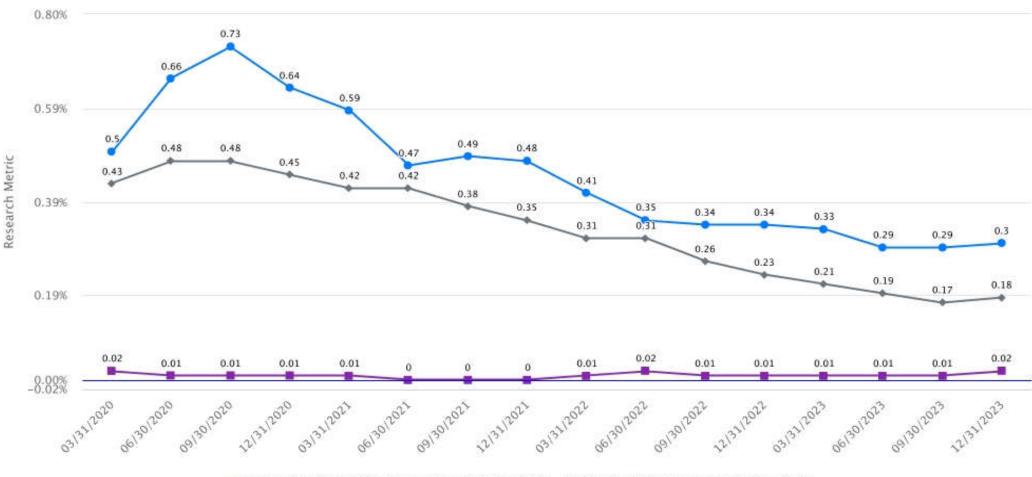
"Elon Musk Bearish on Real Estate" - Nasdaq

"US commercial property investors are more bearish" - Reuters

Total Real Estate Loans Non-Performing Loans, % Loans



Total Real Estate Loans Loans 90+ Days Past Due, % Loans



◆ UBPR PG1 (> \$100 BB) → UBPR PG2 (\$10 BB - \$100 BB) - CA Banks less than \$10B

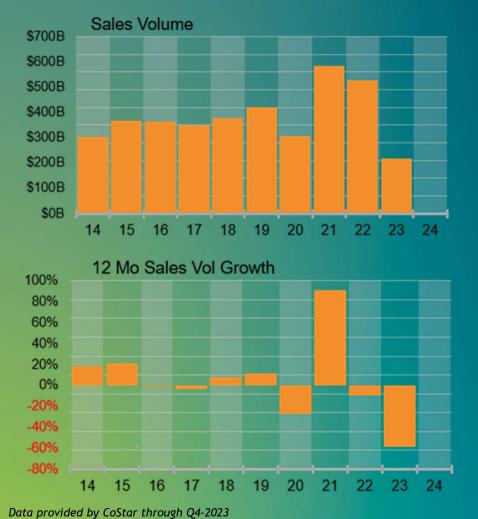


2.00%



Leverage Ratio

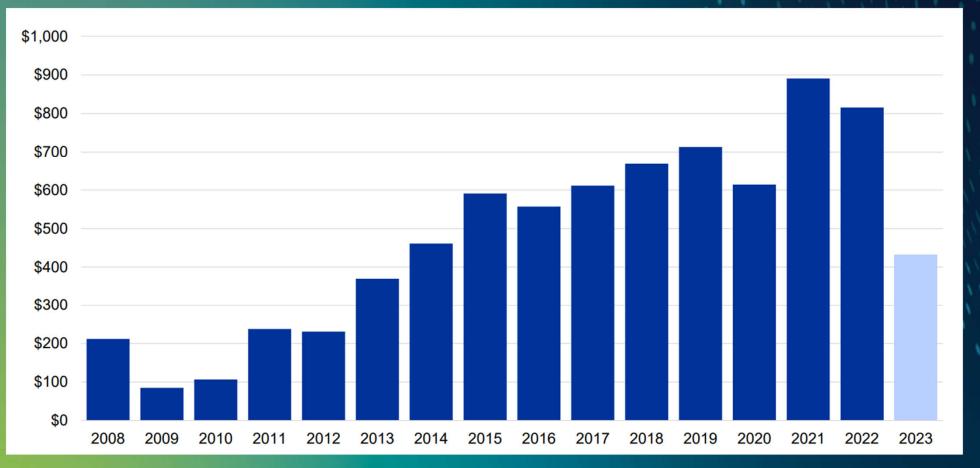
Sales Volume - US Commercial Real Estate - All Properties



Year	12 Mo Sales Vol	12 Mo Sales Vol Growth	Number of Sales	# of Sales Change
2023	\$217B	-58.8%	77,765	-35.5%
2022	\$527B	-10.0%	120,573	-11.6%
2021	\$585B	91.4%	136,351	40.0%
2020	\$306B	-27.5%	97,422	-17.1%
2019	\$422B	11.6%	117,502	-4.1%
2018	\$378B	7.7%	122,568	3.1%
2017	\$351B	-3.7%	118,896	1.1%
2016	\$364B	-0.9%	117,609	1.4%
2015	\$367B	21.2%	115,959	9.7%
2014	\$303B	18.8%	105,750	8.8%

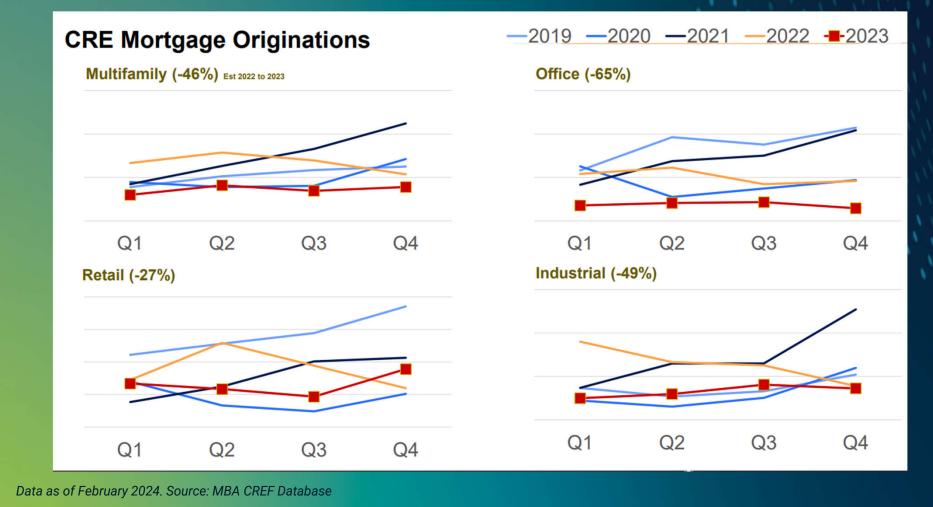
- \$375B/year in sales is "normal"
- The peak 2021/22 years were \$585B & \$527B so about 50% higher than normal
- 2023 was well below normal at \$217B: 37% of the peak in 2021 and just 58% of "normal" levels.
- If we get back to \$375B in sales in 2024, that would be an increase from last year of 73%

Commercial Mortgage Originations (\$billions)

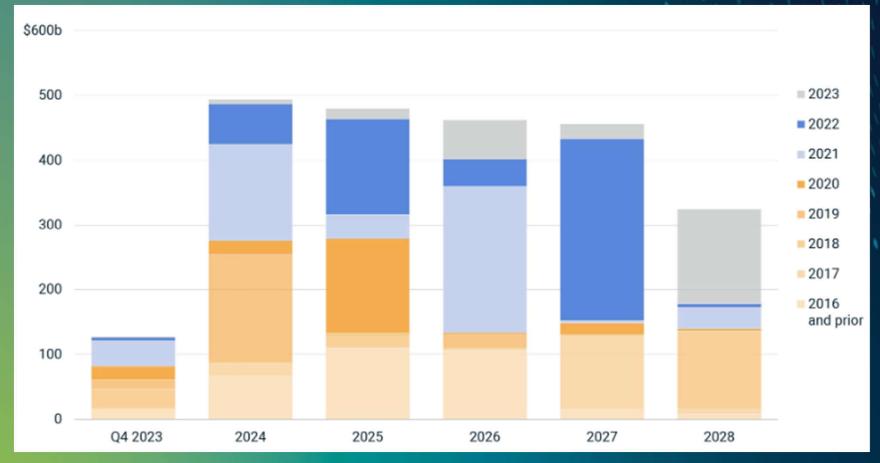


Data as of February 2024. Source: MBA CREF Database

Commercial Mortgage Originations - By Asset Type



Looming US Loan Maturities - By Origination Vintage

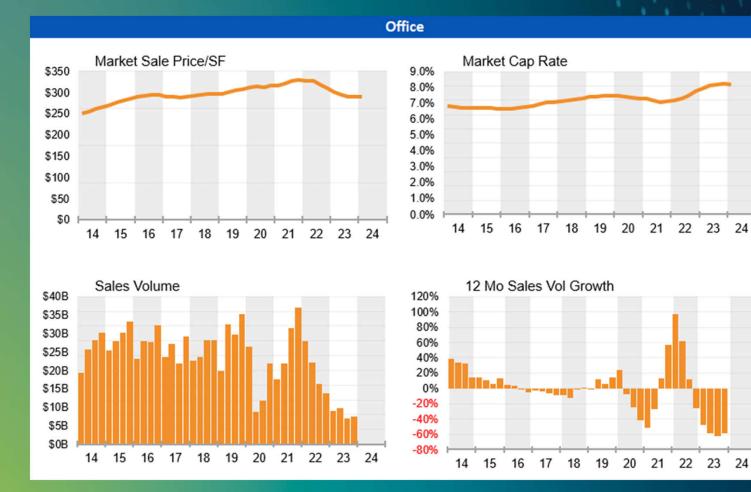


Loan maturities by origination vintage. Loans outstanding at Q4 2023. Data as of Dec. 5, 2023. Source: MSCI Mortgage Debt Intelligence

Looming US Loan Maturities - By Asset Type

\$929 billion of CRE mortgages maturing in 2024, 20% of total Estimated Total Commercial Mortgage Maturities (\$billions) Multifamily \$1,000 Office \$900 Industrial/Warehouse \$800 Retail \$700 Hotel/Motel Healthcare \$600 Other \$500 \$400 \$300 \$200 \$100 \$0 Matured 2024 2000 2028 2020 2030 2031 2025 2021 2029 ater

Data as of February 2024. Source: MBA CREF Database



Data provided by CoStar through Q4-2023

AEI

23 24

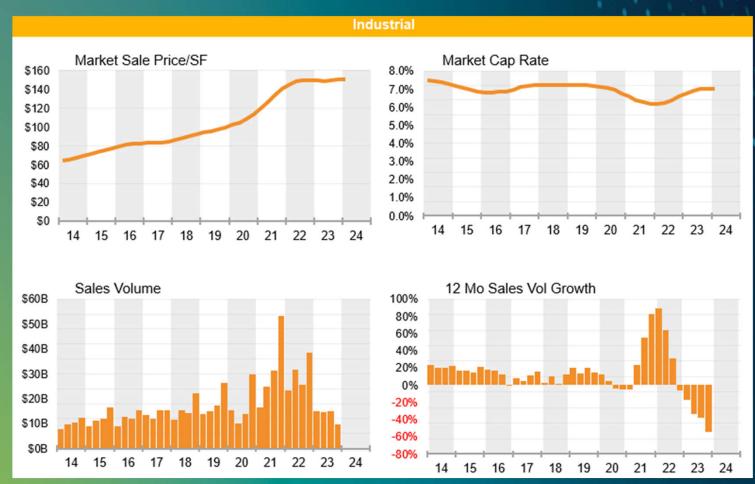


Multi-Family

Data provided by CoStar through Q4-2023

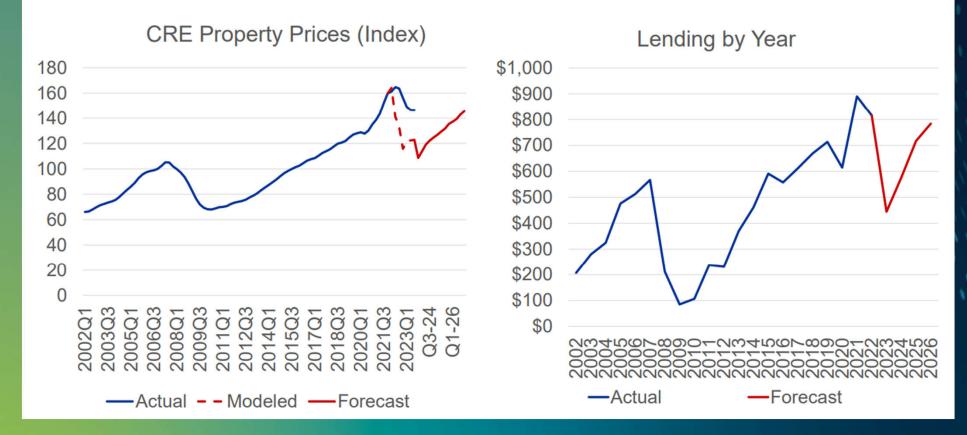


Data provided by CoStar through Q4-2023



Data provided by CoStar through Q4-2023

Commercial Real Estate Values Have Likely Already Moderated



Data as of February 2024. Source: MBA CREF Database

В	Ι	Ν	G	Ο
Soft Landing	War in Ukraine	War in the Middle East	Conversions	AI/LLMs
Capital	Cold/Chip War with China	Election	Rate Normalization	Recap- italization
Do More in '24	Data Security/ Fraud	Opportunities	Banks and CRE	End of QT
Debt/GDP	Contributing to Corp Growth?	Office	Maturities	Distress
Climate/ Insurance	Tax Change Sunsets	Affordability	Stay Alive 'til '25	Multifamily

Data as of February 2024. Source: MBA CREF Database