Advanced Mentoring

Lesson Plan

1 TABLE OF CONTENTS

2	Instructor biography – Kris Porter, PT, DPT, OCS	2
3	Course background	3
4	Objectives for Lecture, Discussion & Lab:	4
5	Timetables	6
6	References	7

2 INSTRUCTOR BIOGRAPHY – KRIS PORTER, PT, DPT, OCS

Dr. Porter, an Alabama native graduated from The University of Alabama at Birmingham with a Bachelor of Science in Health Sciences in 2004 and a Doctorate in Physical Therapy in 2007. Dr. Porter has worked at the Jackson Clinics in Northern Virginia (outside of DC) for the last 10 years. He graduated from the orthopedic physical therapy residency program at The Jackson Clinics in 2009, and since that time has served as a mentor in the residency program and eventually took on the role of residency director in 2011. He is an active member of the American Physical Therapy Association and the orthopedic & education sections and is involved or serves on committees for several SIGs (special interest groups) to include the RFESIG (Residency/Fellowship Education SIG), ORFSIG (Orthopedic Residency/Fellowship SIG), the Foot/Ankle SIG and the Clinical Reasoning SIG. Dr. Porter is an APTA certified "advanced clinical instructor" and is the instructor for The Jackson Clinics "Advanced Mentoring" course. He is also the lead instructor for 3 courses within The Jackson Clinics, Eval and Manual Therapy of the Lumbar Spine, Eval and Manual Therapy of the Foot/Ankle, and the Movement Systems of the Spine course within The Jackson Clinics Residency Program. He has had the opportunity to teach one & two week seminars in Peru, Ethiopia, Kenya and Bhutan and teaches courses. Dr. Porter is the co-author of the "Pelvic Girdle" Current Concepts monograph published by the APTA Orthopedic Section in 2011 and 2016 and he wrote a chapter on "Plantar Heel Pain" in 2015.

LinkedIn Profile: https://www.linkedin.com/in/krisporterdpt/



3 COURSE BACKGROUND

- **Summary**: This course is focused on building on foundational mentoring skills as outlined in the Basic CI credentialing course, a pre-requisite for this course. This intermediate level course is ideally suited for the clinician with some mentoring experience (minimum of 1 full time student) and a moderate or greater level of clinical expertise.
- Audience: Physical Therapists, Physical Therapy Assistants, Athletic Trainers, and "Gym Staff" and is involved or will soon be involved in some form of mentoring licensed professionals clinically.
- **Required Pre-Requisites:** 1 year of clinical experience. For PTs and PTAs, you must have taken the Basic CI Credentialing Course. For non PTs and PTAs, you must prove that you have basic competence with mentoring which will be determined on an ad hoc basis (email <u>kporter@thejacksonclinics.com</u>).
- Suggested Pre or Post Course Assignment(s):
 - o <u>Review Mentoring Resource manual published by ABPTRFE</u>.
 - Successful Mentoring Course on APTA Learning Center (currently down).
 - Participate in "Clinical Skills in Teaching and Mentoring" on Coursera.
 - Advanced APTA CI credentialing course.
- Location: The Jackson Clinics, Centreville
- Dates & Times: Friday March 16th (3pm-7pm) and Saturday March 17th (8am-4:30pm).
- Format: Lecture & round table discussion
- Items to Bring: laptop & charger, PDF file of course materials on R Drive (posted around lunch the day of the course)
- **CEU approval**: YTD
- Lead Instructor: Kris Porter, PT, DPT, OCS
- Teaching Assistant/Lab Instructor: YTD
- Equipment needed to be provided by host: round table, comfortable chairs for sitting as there are no physical labs, projector/screen, laser pointer with slide control
- **Survey**: Written course feedback from course participants immediately following course to be shared with course instructor to include summative/narrative comments.
- Food: Coffee and light breakfast provided on Saturday morning at the start of the course

4 OBJECTIVES FOR LECTURE, DISCUSSION & LAB:

By the end of the Advanced Mentoring course, all participants will be able to understand and apply >70% of the following principles and methods into their mentoring practice. For the remaining 30%, the course participants will have exposure to key concepts and preliminary understanding to enhance future formal and informal learning in this topic area.

Introduction

- Objectives
- Difference between student mentee and licensed mentee

What is a mentor in our context?

- Definition of Mentor¹
- Roles of Mentor (collaborator, coach, role model, questioner)
- Qualities of Excellent Mentors^{2–4}
- Your Mentoring Philosophy
- EBP and mentoring (don't be a dinosaur)^{5,6}

The Learning Environment

- Orienting your mentee to your philosophy & their learning preferences
 - Personality & Learning styles/Preferences
- Community of Learning and Practice (formal and informal)
 - TJC learning continuum
- Psychological Safety
- Building Entrustment
- Motivation and Grit⁷

Learning Theory

- Learning Styles and Preferences
- KSAB's (Knowledge, Skills, Attitudes/Behaviors) Based on Bloom's Taxonomy
- Cone of Learning (Information retention)
- Zone of Proximal Development (aka ZPD): to determine where you should focus your mentoring energies
- Scaffolding and Unlearning: knowing when to build the foundation or just repair it.

Clinical Application of Learning Theory

- Forward vs. Backward Reasoning
- Narrative Reasoning & building the Therapeutic Alliance
- Using the ICF model as a clinical reasoning framework⁸⁹

Reflection & Questioning

- Self-Assessment (Click here for ortho residency self assessment tool)¹⁰
- Metacognition & "Mindful Practice"¹¹
 - Reflection In-On-For Action
- Effective Questioning (Socratic method)
- SNAPPS (Summarize, Narrow differential, Analyze differential, Probe for uncertainty, Plan steps in care, Select Self-Study options)

Feedback & Goal Setting

- "Diagnosing & Treating" your Mentee
 - Assess Treat Re-Assess Discharge (applying the patient care model to the mentee)
 - Questioning as your primary tool
- Goal Setting
 - o GNOME Model (goals, needs, objectives, methods, evaluation)

Mentoring Tools

- 5 Microskills of Clinical Teaching (aka. One Minute Mentor)¹²¹³¹⁴¹⁵
- POSE method (apprenticeship method)
- Forms
 - Clinical Reasoning Forms (PDF, Adobe Acrobat)
 - Mentor feedback forms (Google Drive)
- Using documentation within clinic controller

Grading the Mentee

- Vector Model
- RIME Model
- TJC Residency/Fellowship Grading Scale (integrating all the above models)
- Performance Review (based on the Description of Orthopedic Practice)¹⁶
- Mentees as teachers¹⁷

Grading the Mentor^{18–20}

• TJC Mentor Grading Scale

Putting it All Together

• Watch 3 short real life video examples of mentor/mentee debriefing within a TJC residency program. Attendees will be broken up into groups of 2-3 and present their findings

5 TIMETABLES

(Content & Sequence Subject to Change)

Friday (3pm-7pm)

TIME	CATEGORY	CONTENT	Last Slide #
3:00 -	Lecture	Introduction from Kris	15
3:15			
3:15 –	Lecture	What is a mentor in our context	32
4:00			
4:00 -	Lecture, Videos and	Learning Environment	49
4:45	Discussion		
4:45 –	Think/Pair/Share	Group led discussion on personal mentoring experience (from	
5:45		the mentee side and mentor side)	
5:45 -	Lecture/Discussion	Learning Theory	60
6:15			
6:15 –	Lecture/Discussion	Application of Learning Theory	75
7:00			

Saturday (8am-5pm)

TIME	CATEGORY	CONTENT	Last Slide #		
8:00 -	Lecture, Videos,	Reflection and Questioning	92		
9:15	Discussion				
9:15 –	Lecture, Videos,	Feedback and Goal Setting	109		
10:00	Discussion				
10:00 -	Videos and Discussion	Mentoring Tools (5 Microskills & POSE Method)	133		
11:00					
11:00 -	Review & Discussion	Mentoring Tools (clinical reasoning and mentoring forms)			
11:30					
11:30 -	Review real	Mentoring Tools (Documentation as a Mentoring Tool)			
12:00	documentation				
12:30 -	WORKING LUNCH DELIVERED (DISCUSSION ON PERSONAL APPLICATION OF				
1:30	COURSE)				
1:30 -	Lecture & Discussion	Grading the Mentee (using various grading scales)			
2:30					
2:30 –	Lecture and	Grading the Mentor (using TJC grading scale)			
3:00	Discussion				
3:00 -	Videos & Discussion	Putting it All Together			
4:10					
4:10 -	4:10 - Written Surveys and Verbal Feedback from participants				
4:30					

6 **REFERENCES**

- 1. Godges JJ. Mentorship in physical therapy practice. *J Orthop Sports Phys Ther*. 2004;34(1):1-3. doi:10.2519/jospt.2004.0101.
- Milidonis MK, Godges JJ, Jensen GM. Nature of clinical practice for specialists in orthopaedic physical therapy. J Orthop Sports Phys Ther. 1999;29(4):240-247. http://www.ncbi.nlm.nih.gov/pubmed/10322597.
- 3. Jensen GM, Gwyer J, Shepard KF. Expert practice in physical therapy. *Phys Ther*. 2000;80(1):28-43-52. http://www.ncbi.nlm.nih.gov/pubmed/10662257.
- 4. Resnik L, Jensen GM. Using clinical outcomes to explore the theory of expert practice in physical therapy. *Phys Ther*. 2003;83(12):1090-1106. http://www.ncbi.nlm.nih.gov/pubmed/14640868.
- 5. Fritz JM, Wainner RS. Examining diagnostic tests: an evidence-based perspective. *Phys Ther*. 2001;81(9):1546-1564. http://www.ncbi.nlm.nih.gov/pubmed/11688591.
- 6. Delitto A, Snyder-Mackler L. The diagnostic process: examples in orthopedic physical therapy. *Phys Ther*. 1995;75(3):203-211. http://ptjournal.apta.org/content/75/3/203.abstract. Accessed January 5, 2012.
- Lyness JM, Lurie SJ, Ward DS, Mooney CJ, Lambert DR. Engaging students and faculty: implications of selfdetermination theory for teachers and leaders in academic medicine. *BMC Med Educ*. 2013;13(1):151. doi:10.1186/1472-6920-13-151.
- Atkinson HL, Nixon-Cave K. A Tool for Clinical Reasoning and Reflection Using the International Classification of Functioning, Disability and Health (ICF) Framework and Patient Management Model. *Phys Ther.* 2011;91(3):416-430. doi:10.2522/ptj.20090226.
- 9. Icf THE, Incori TO, Evidence O, Principles B. UTILIZING THE ICF TO INCORI ' ORATE EVIDENCE . BASED PRINCIPLES IN CLINICAL PRACTICE. 2011;18(3).
- 10. Brand MW, Ekambaram V, Tucker P, Aggarwal R. Residents as teachers: psychiatry and family medicine residents' self-assessment of teaching knowledge, skills, and attitudes. *Acad Psychiatry*. 2013;37(5):313-316. doi:10.1176/appi.ap.12050086.
- 11. Epstein RM. Mindful practice. *JAMA*. 1999;282(9):833-839. http://www.ncbi.nlm.nih.gov/pubmed/10478689.
- 12. Gallagher P, Tweed M, Hanna S, Winter H, Hoare K. Developing the One-Minute Preceptor. *Clin Teach*. 2012;9(6):358-362. doi:10.1111/j.1743-498X.2012.00596.x.
- 13. Aagaard E, Teherani A, Irby DM. Effectiveness of the one-minute preceptor model for diagnosing the patient and the learner: proof of concept. *Acad Med*. 2004;79(1):42-49. http://www.ncbi.nlm.nih.gov/pubmed/14690996.
- 14. Teherani A, O'Sullivan P, Aagaard EM, Morrison EH, Irby DM. Student perceptions of the one minute preceptor and traditional preceptor models. *Med Teach*. 2007;29(4):323-327. doi:10.1080/01421590701287988.
- 15. Furney SL, Orsini AN, Orsetti KE, Stern DT, Gruppen LD, Irby DM. Teaching the One-minute Preceptor. 48109(Dmi):620-624.

- 16. Johnson, Robert; Henderson, Nancy, Cibulka M. Description of Specialty Practice for Orthopedics. *APTA Orthop Sect*. 2012.
- 17. Coverdale JH, Ismail N, Mian A, Dewey C. Toolbox for evaluating residents as teachers. *Acad Psychiatry*. 2010;34(4):298-301. doi:10.1176/appi.ap.34.4.298.
- 18. Srinivasan M, Li S-TT, Meyers FJ, et al. "Teaching as a Competency": competencies for medical educators. *Acad Med*. 2011;86(10):1211-1220. doi:10.1097/ACM.0b013e31822c5b9a.
- 19. Milner RJ, Gusic ME, Thorndyke LE. Perspective: Toward a competency framework for faculty. *Acad Med*. 2011;86(10):1204-1210. doi:10.1097/ACM.0b013e31822bd524.
- 20. Harris DL, Krause KC, Parish DC, Smith MU. Academic competencies for medical faculty. *Fam Med*. 2007;39(5):343-350. http://www.ncbi.nlm.nih.gov/pubmed/17476608.

POTENTIAL REFERENCES

- Accreditation Council for Graduate Medical Education. Common program requirements: general competencies. August 2011: https://www.acgme.org/acgmeweb/tabid/429/ProgramandInstitutionalAc creditation/CommonProgramRequirements.aspx
- Rider E. and Namotniak R, eds. A Practical Guide to Teaching and Assessing the ACGME Core Competencies. hcPro: 2007.
- Iglehart J. The Residency Mismatch. N Engl J Med. 2013, 369;4: 297-299.
- Badner V, Ahluwalia KP, Murrman, MK et al. A competency-based framework for training in advanced dental education. Journal of Dental Education. 2010, 74;2: 130-139.
- Neurologic Physical Therapy Description of Specialty Practice, Specialty Council on Neurologic Physical Therapy, American Board of Physical Therapy Specialties, 2004.
- Srinivasan M, Li S, Myers F, Pratt D, Collins J, Braddock C, Skeff K, West D, Henderson M, Hales R, Hilty D. Teaching as a competency: Competencies for medical educators. Acad Med. 2012;86:1212-1220.
- Interprofessional Education Collaborative Expert Panel. Core competencies for interprofessional collaborative practice: Report of an expert panel. Washington, D.C.: Interprofessional Education Collaborative, 2011.
- ten Cate O, Snell L, Mann K, Vermunt J. Orienting teaching toward the learning process. Acad Med. 2004; 79:219-228.
- ten Cate O, Scheele F. Viewpoint: Competency-based postgraduate training: can we bridge the gap between theory and clinical practice. Acad Med. 2007;82: 542- 547.
- Relationship of GME to Industry and Other Funding Sources ACGME—October 2011—2:

http://www.acgme.org/acgmeweb/Portals/0/PFAssets/PublicationsPapers/GME- Funding-Industry-Other-Source.pdf

- Kulig K. 18th John H.P. Maley Lecture: Residency education in every town: is it just so simple?
- Phys Ther. 2014;94:151–161.
- Smith K, Tichenor CJ, Schroeder M. Orthopedic residency training: A survey of the graduates
- perspective. JOSPT. 1999;29:635-655.
- Association of American Medical Colleges. Core Entrustable Professional Activities for
- Entering Residency (CEPAER). November 2013.
- Baron R. Can we achieve public accountability for graduate medical education outcomes?.
- Acad Med. 2013; 9:1199-201.
- Carraccio C, Englander R. From Flexner to competenices: reflections on a decade and the
- journey ahead. Acad Med. 2013;88: 1067-1073.
- Englander R, Cameron T, Ballard A, Dodge J, Bull J, Aschenbrener C. Toward a common taxonomy of competency domains for the health professions and competencies for physicians. Acad Med. 2013; 88: 1088-1094.
- Miller GE. The assessment of clinical skills/competence/performance. Acad Med. 1990; 65: 563-7.
- ten Cate O, Billet S. Competency-based medical education: origins, perspectives, and potentialities. Med Educ. 2014;48:325-332.
- Cooke M. A more ambitious agenda for medical education research. JGME. 2013; 5: 201-202.
- Hayward LM, Black LL, Mostrom E, Jensen GM, Ritzline PD, Perkins J. The first two years of practice: A longitudinal perspective on learning and professional development of promising novice physical therapists. Phys Ther. 2013; 93: 369- 383.
- Jones S, Bellah C, Godges J. A comparison of professional development and leadership activities between graduates and non-graduates of physical therapists clinical residency programs. JOPTE. 2008;22: 85-88.
- Birney DP, Beckman JF, Wood RE. Precursors to the development of flexible expertise: Metacognitive selfevaluation as antecedences and consequences in adult learning. Learning and Individual Differences. 2012;22(5):563-574.

- Billet S, ten Cate O. Competency-based medical education: origins, perspectives, and potentialities. Med Educ. 2014;48:325-332.
- O'Brien B. Envisioning the Future. In: Hafler J, ed. Extraordinary Learning in the Workplace. New York: Springer. 2011; 165-194.
- O'Brien BC, Irby D. Enacting the Carnegie Foundation call for reform of medical school and residency. Teach Learn Med. 2013; 25(S1): S1-S8.

nd

- Carraccio C, Benson B, Nixon J, Derstine P. From the educational bench to the clinical bedside: translating the Dreyfus developmental model to the learning of clinical skills. Acad Med. 2008; 83:761-767.
- www.acgme.org
- www.ashp.org
- www.ada.org
- http://www.adea.org/dental_education_pathways/Pages/AfterDentalSchool.aspx
- http://www.ada.org/en/education-careers/dental-student-resources/career-options-

after-dental-school/understanding-advanced-dental-education/program-options-and-den

descriptions

- www.apa.org/ed/accreditation/about/coa/
- www.aoa.org/optometrists/for-educators/accreditation-council-on-optometric-

education?sso=y

- http://www.abptrfe.org
- •